

This document is a translation of the Japanese language original prepared solely for convenience of reference (certain portions of the Japanese language original applicable to voting procedures in Japan that are not applicable to shareholders outside Japan have been omitted). In the event of any discrepancy between this translated document and the Japanese language original, the Japanese language original shall prevail.

To All Shareholders

Securities Code 1884
August 27, 2025
(Commencement date for electronic provision measures: August 20, 2025)
1-2-3 Shibaura, Minato-ku, Tokyo
The Nippon Road Co., Ltd.
Representative Director and President Toshiyuki Ishii

Notice of Convocation for the Extraordinary Shareholders' Meeting

Dear Shareholders,

I would like to take this opportunity to thank you, our shareholder, for your support of The Nippon Road Co., Ltd (the "Company"). The Extraordinary Shareholders' Meeting will be held as described below.

In convening this Extraordinary Shareholders' Meeting, the Company has implemented electronic provision measures for information that comprises the content of the Reference Materials for the Extraordinary Shareholders' Meeting (Matters for Electronic Provision Measures) and such materials are provided on the Company's website as the "Notice of Convocation for the Extraordinary Shareholders' Meeting." Please view these materials by accessing the Company's website below.

The Company's website (in Japanese):

<https://www.nipponroad.co.jp/ir/stock/meeting/>



Apart from the Company's website, the Matters for Electronic Provision Measures are also available on the website of the Tokyo Stock Exchange (TSE). Please view the TSE website (TSE Listed Company Search Service) below, input and search for "Nippon Road" in the "Issue name (company name)" field or for "1884" (the Company's securities code) in the "Code" field, select "Basic information" then "Documents for public inspection/PR information," and confirm the contents of the "Notice of General Shareholders Meeting/Informational Materials for a General Shareholders Meeting" field in the "Filed information available for public inspection" section.

Tokyo Stock Exchange website (TSE Listed Company Search Service; in Japanese):

<https://www2.jpx.co.jp/tseHpFront/JJK010010Action.do?Show=Show>



Details

Date and Time	Friday, September 12, 2025 at 10:00 AM (JST)
Location	1-2-3 Shibaura, Minato-ku, Tokyo Seavans South Building 1st Floor Large Hall
Agenda for the Meeting	Matters to be Resolved Proposal No. 1: Share Consolidation Proposal No. 2: Partial Amendment to the Articles of Incorporation

END

Please note that the Reference Materials for the Extraordinary Shareholders' Meeting are available in Japanese only. For information regarding the agenda, please refer to the "Notice of Share Consolidation, Abolition of the Provision on Share Units and Partial Amendment of the Articles of Incorporation" published by the Company on July 29, 2025.